

**THE JUNCTION/RTE. 93 DEVELOPMENT AREA  
Andover, Tewksbury and Wilmington, Massachusetts**

**LETTER OF AGREEMENT**

**Whereas**, the Junction/Rte. 93 Development area ("the Junction") is one of the largest concentrations of employment and economic activity in northeastern Massachusetts; and

**Whereas**, the Junction is located in three (3) separate, and contiguous communities, Andover, Tewksbury and Wilmington and those communities wish to work collaboratively to jointly plan for the enhancement and expansion of economic development in the Junction area; and

**Whereas**, physical constraints, most notably the location of Rte. 93 and the Haverhill Commuter Rail line, as well as the unique intersections of community boundaries on either side of the interstate highway have made it difficult for the communities to pursue development and enhancement of large amounts of vacant and under utilized land within their jurisdictions;

**Whereas**, the membership of each community in three different regional planning agencies complicates a conventional means of regional cooperation; and

**Whereas**, the three communities wish to explore a unified development plan in a manner consistent with so-called 'Sustainable Development' goals, resulting in more efficient land utilization, increased tax revenues and increased economic development than will occur if each community acts independently of the others.

**Therefore**, the Towns of Andover, Wilmington and Tewksbury (the "Towns") enter into the Memorandum (Letter) of Agreement and agree as follows:

1. Each of the Towns agree to designate up to four (4) representatives to serve on a Junction/Rte. 93 Development Plan Task Force, one of which will be a professional staff person of the Town government with management and planning experience and others may be, for instance, a Selectmen, a Planning Board representative or other professional staff member involved in the community development process.
2. The Towns agree to participate in a minimum of four (4) task force working sessions during the course of the calendar year 2006, with a goal of producing an overall development plan for the Junction area. The term "unified development vision and plan" shall mean a broad policy statement of the type and character of development which each of the three communities wishes to achieve; the underlying community benefits and impacts that each wishes to manage; and the means by which to achieve these goals. The broad policy statement shall be sufficient to allow a framework through which to pursue implementation of the plan within their existing communities. Agreement of the vision and plan among the three Towns does not constitute approval of such vision or plan by any of the participating towns but shall be sufficient to enable leaders in each community to seek such approvals, whatever those may be.

3. Each community shall request that its respective regional planning agency assign a person with appropriate professional and technical skills to assist in the effort to produce a unified development vision and plan. To that end, one community will be requested to assume the lead.

4. The task force intends to apply for and receive planning grants and technical assistance to aid in the effort.

5. The task force intends to involve major development stakeholders within the Junction area in the proceeding of the task force as a means of coordinating public and private sector goals and objectives. The towns will in turn use the community input and citizen participation processes within their own communities and government to evaluate and judge community support for the evolving vision and plan.